DURHAM COUNTY
Mapping Health Collaboration
2017 FINDINGS SUMMARY

Branda Nowell, Ph.D. North Carolina State University
Kate Albrecht, MPA - North Carolina State University
Emily B. McCartha, MPAff - North Carolina State University
Honey Minkowitz MA, MPA - North Carolina State University
Daisy Mills, BSW- North Carolina State University

WHAT IS THE MAPPING HEALTH COLLABORATION PROJECT?

In the summer/fall of 2012, Dr. Branda Nowell and her research team at North Carolina State University set out to create the first comprehensive map of collaborative partnerships in Durham County and understand their connections to each other via shared members. Five years later in the spring/summer of 2017, we revisited Durham County to see how the community of collaborative partnerships had changed. Why? We know that communities are dynamic and the network of collaboration is likely to evolve over time. By understanding the structure of this network and its evolution, we can gain better insight into community systems for improving health and wellness. This can aid partnerships to think and communicate about their work as it is positioned within this broader network of activity.

STUDY METHOD:

A "partnership" for this study represents a group of three or more organizations or agencies who meet regularly to improve health and wellness in Durham County. Using a snowball sampling strategy, we identified 34 different health-oriented partnerships in 2012. In 2017, we interviewered leaders from all partnerships identified in 2012 as well as 7 partnerships that had formed. Member lists from each partnership were collected and analyzed in both 2012 and 2017. Using social network analysis techniques, we were able to document connections across partnerships represented by shared members. 100% of partnerships identified in 2017 in Durham County elected to participate.

FINDINGS:

WHAT DOES HEALTH C OLLABORATION IN DURHAM COUNTY LOOK LIKE?

- Our research identified 30 active partnerships focused on improving health and wellness in Durham County in 2017, seven of which are new since 2012. A summary of the 30 partnerships that were involved in our project is provided in Appendix A
- Across the 30 participating partnerships, 354 different organizations/divisions[1] and 792 individuals were represented as active members
- Of these, 105 organizations and 114 individuals were represented on *multiple* partnerships

HOW HAS THE DURHAM COUNTY NETWORK OF HEALTH COLLABORATION CHANGED SINCE 2012?

The community of health-related partnerships in Durham County has remained robust from 2012 to 2017, even though there was a reduction in the overall number of community partnerships from 34 to 30. There was some turnover in the number of partnerships, with 7 new partnerships becoming active in Durham County since 2012. Key changes in Durham County's network between 2012 and 2017 included:

- Several new partnerships emerged. New partnerships formed to take advantage of new philanthropic or government funding opportunities, as well as grew out community needs assessments or recognition that a past initiatives are now more able to organize as a community partnership.
- Eleven partnerships adjourned or transitioned into a different form (e.g., became a program, organization or merged with another partnership) since 2012 due to overlaps with another initiative that shared similar membership or changes in leadership, overall membership engagement, or funding.
- The total number of organizations engaged in community partnerships decreased by approximately 20% in 2017. There was also significant 'churn' in the organizations engaged in the work. **About 1/2** of the organizations currently active in Durham County are new to the network since 2012.
- Similarly, the total number of individuals involved in partnerships appeared to decrease from 2012 to 2017 by 13%, and there was significant turnover. **Close to 2/3** of the individuals currently active in Durham county partnerships are new to the network since 2012.

[1] Universities and other large institutions were subdivided into divisions when possible

DURHAM COUNTY NETWORK OF HEALTH COLLABORATION

HOW TO READ THE DURHAM COUNTY PARTNERSHIP NETWORK MAP:

In order to increase the readability of the network maps, *only those organizations with representatives belonging to two or more partnerships are included.* However, a complete list of all organizations involved in health-oriented partnerships in Forsyth County is provided on pg. 16.

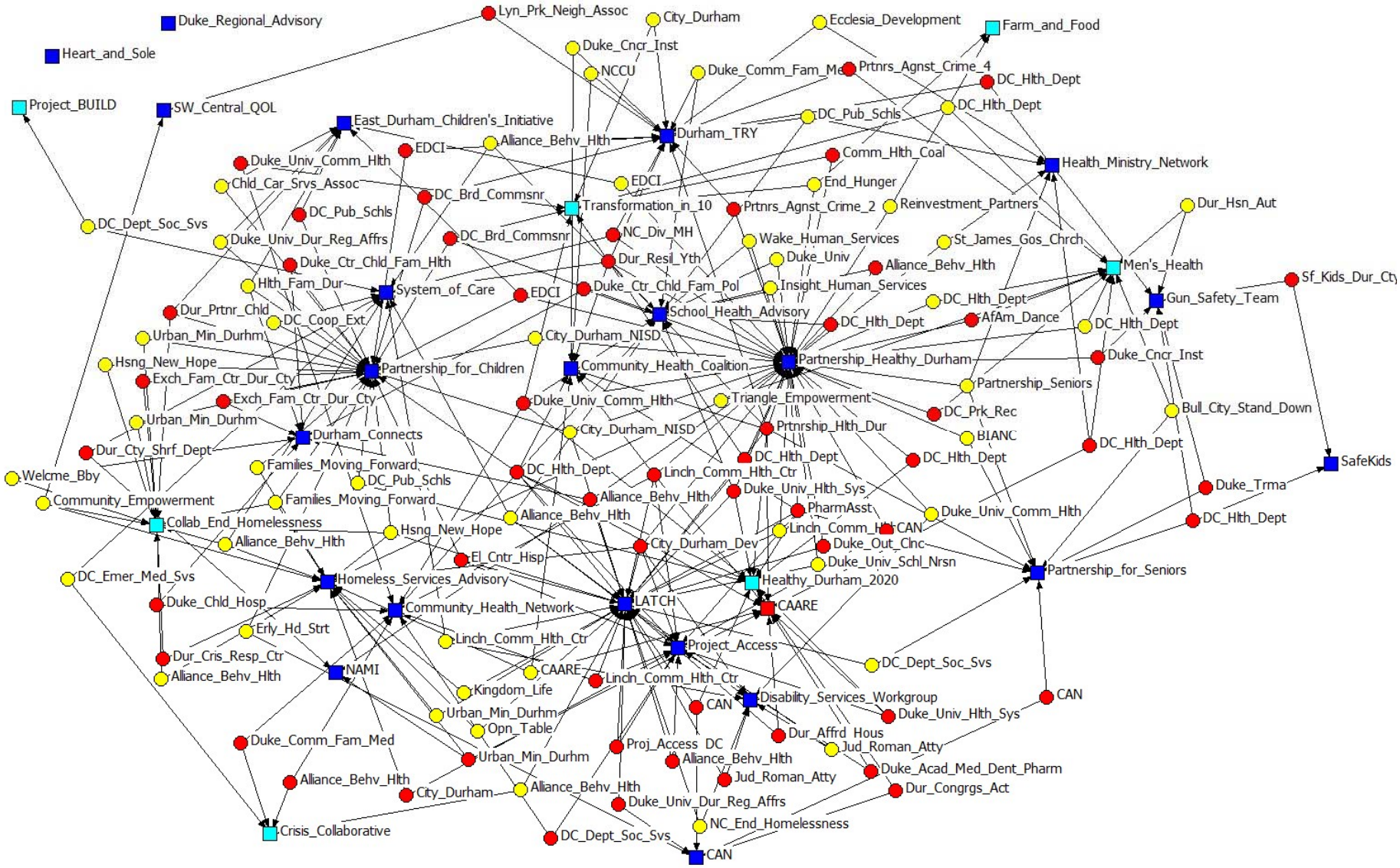
1) Blue squares represent partnerships that were present from 2012-2017
2) Red circles represent organizations that were present from 2012-2017
3) Aqua squares represent partnerships that are new since 2012
4) Yellow circles represent organizations that are new to health partnerships since 2012
5) Lines represent membership of an organization to a partnership
6) The full names of organizations are posted in Appendix B

Partnerships with the most connections to other partnerships via shared memberships:	Organizations bridging across the greatest number of partnerships:
Partnership for a Healthy Durham	Durham County Department of Public Health
LATCH	Alliance Behavioral Healthcare
Durham Partnership for Children	Durham County Department of Social Services
Project Access	Lincoln Community Health Center
Durham TRY	Durham County Public Schools

What does it mean if…

- *My partnership is in the center of the map?* The more central the partnership – the higher proportion of its members that it shares with other partnerships in the community
- *My partnership is on the periphery of the map?* The more peripheral the partnership – the lower *proportion* of its members it shares with all other partnerships in the community
- *My partnership is close to another partnership*? Generally, the closer two partnerships are located to one another on the map, the more members they share in common. See Map 2 for more information.
- *My organization is central on the map?* Organizations in the center of the map are represented by members attending more partnerships

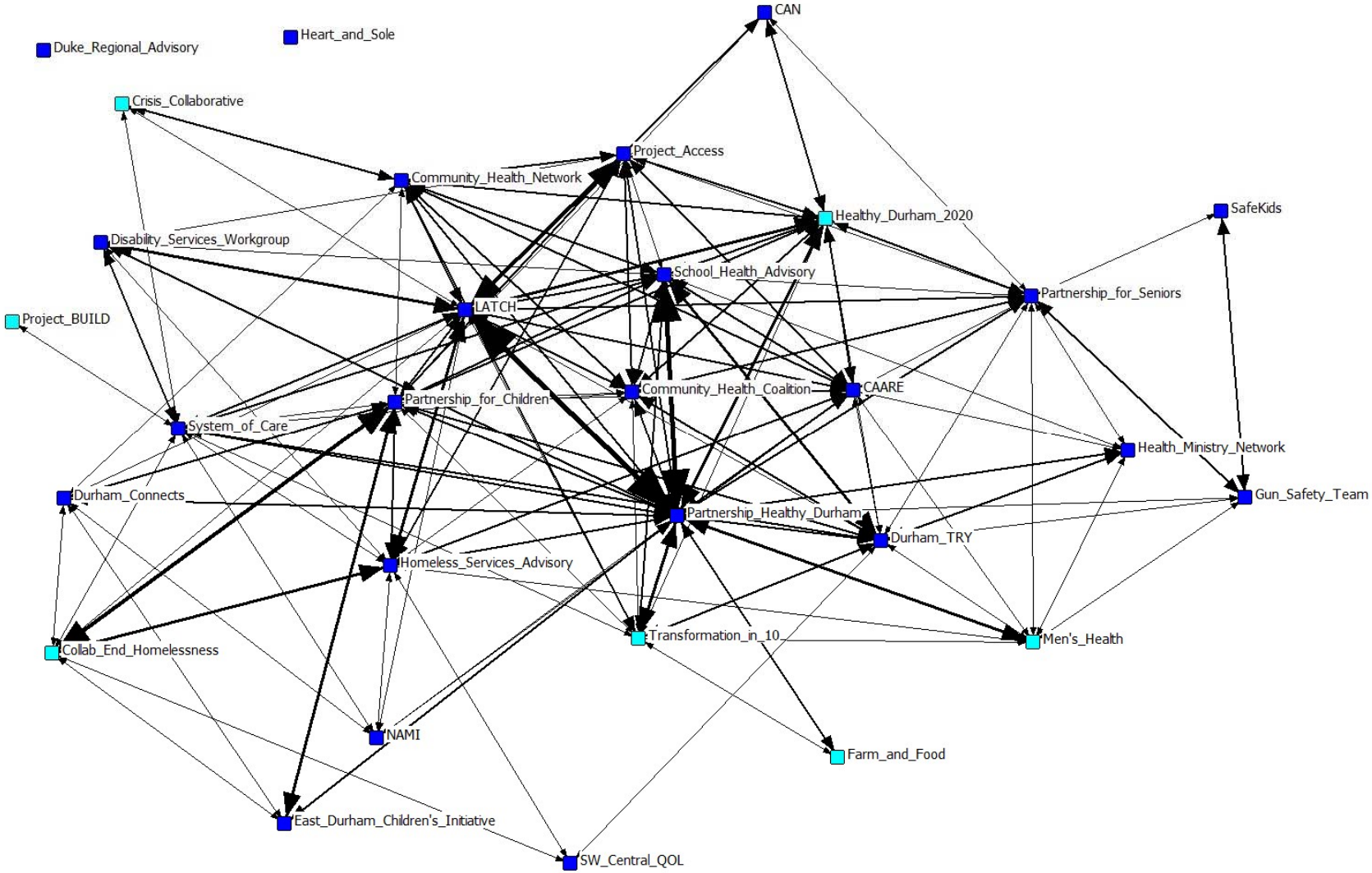
MAP 1 - DURHAM COUNTY ORGANIZATIONS & PARTNERSHIPS



MAP 2 - DURHAM COUNTY STRENGTH OF CONNECTION BETWEEN PARTNERSHIPS

HOW TO READ THE DURHAM COUNTY STRENGTH OF CONNECTION PARTNERSHIP MAP:

- Lines represent 1 or more shared members and thicker lines represent more shared members



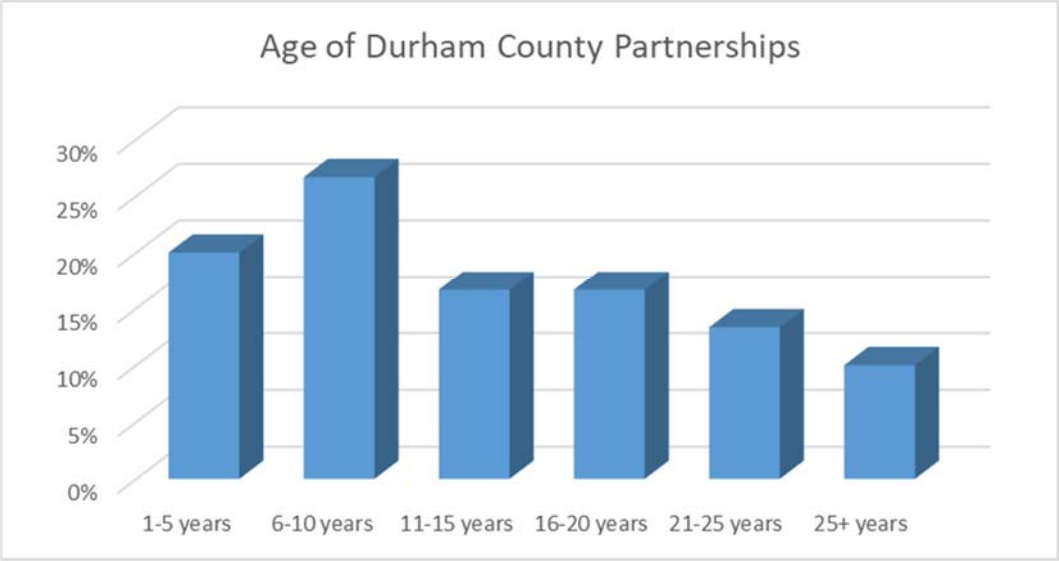
PROFILES OF DURHAM COUNTY PARTNERSHIPS

WHAT TYPES OF ORGANIZATIONS BELONG TO HEALTH PARTNERSHIPS?

Table 1: Breakdown of Organization Type: Government, Nonprofit, or Private

Organization Type	% Yes
Nonprofit	66%
Government	20%
Private	14%

HOW LONG HAVE DURHAM COUNTY PARTNERSHIPS BEEN OPERATING?



WHAT WAS THE MOTIVATION BEHIND PARTNERSHIP FORMATION?

Table 2: Motivation behind Partnership Formation

Main reason partnership began meeting	% Yes
A grassroots effort	60%
A funded policy mandate	17%
A government funding opportunity	10%
A philanthropic funding opportunity	10%
An un-funded policy mandate	3%

HOW ARE DURHAM PARTNERSHIPS ORGANIZED?

Table 3: Activities and Partnership Organization

Does your partnership coordinate events and campaigns to increase community awareness?	87%
Does your partnership conduct community needs-assessment or community prioritization assessments?	73%
Does your partnership develop protocols for improving coordination among member organizations and agencies?	70%
Does your partnership work on policy change initiatives?	70%
Does your partnership administer and manage its own programs or services?	57%

Table 4: Meeting Frequency

How frequently does your partnership meet?	**% of Partnerships**
Bi-monthly	13%
Monthly	43%
Quarterly	17%
Other (every other month or seasonally)	27%

Table 5: Partnership Structure

Partnership has…	**% of Partnerships**
Steering committee	73%
Task forces	63%
Paid staff	83%
Coordinator (1 FTE)	52%
Coordinator (.75 FTE)	4%
Coordinator (.50 FTE)	30%
Coordinator (.25 FTE)	13%

PARTNERSHIP RELATIONSHIPS

Table 6: Partnership Relationships with Local, State, and Federal Stakeholders

Stakeholder Category	**% of Partnerships with Strong Relationships**	**Change in Overall Strength Of Relationship**
County or City Officials	57%	Small increase
Local Churches	53%	No change
Universities in North Carolina	43%	No change
North Carolina Government Officials	37%	Moderate increase
North Carolina Foundations	27%	Small decrease
Local or Community Foundations	17%	No change
National Foundations	17%	Moderate decrease
North Carolina State Legislators	13%	Moderate increase
Federal Legislators	7%	Large increase

PARNTERSHIP FINANCIAL SUPPORT

- 77% of partnerships reported receiving some form of funding to support partnership activities.

Of those that received funding:

Table 7: Types of Financial Support

Funding Type	% of Partnerships that Receive this Type of Funding*
Other (direct funds from county, city, or health system; membership dues; or corporate grants)	47%
Public Donation	33%
State Grant	30%
National Foundations	30%
Local or State Foundations	27%
County Grant	23%
Federal Grant	20%
Fundraisers	13%
Fee for Service	10%
City Grant	3%

*Based only on partnerships receiving financial support

APPENDIX A: DURHAM COUNTY PARTNERSHIPS	
Community Health Coalition, Inc. [Map ID: Community Health Coalition]	*Description retrieved from leader interview and www.chealthc.org.* Community Health Coalition and its partners strive to achieve health equity and eliminate racial health disparities in Durham County and the surrounding areas.
Disability Services Workgroup [Map ID: Disability Services Workgroup]	*Description retrieved from leader interview.* The Disability Services Workgroup aims to promote awareness and provide education on disability within the community and specifically medical and mental health providers.
Duke Regional Advisory Committee [Map ID: Duke Regional Advisory]	*Description retrieved from leader interview and http://trauma.duhs.duke.edu/regional-advisory-committee.* The Duke Regional Advisory Committee (DRAC) is a partnership between a lead trauma facility (Duke University Hospital as the Level I Trauma Center) and the trauma care providers within the region. The driving principle of the DRAC is to continue building a robust collaboration between the Level I Trauma Center and its partner agencies to promote outstanding trauma care.
Durham CAN [Map ID: CAN]	*Description retrieved from leader interview and www.durhamcan.org.* Durham CAN (Congregations, Associations and Neighborhoods) is a multi-racial, multi-faith, strictly non-partisan, countywide citizens' organization. Durham CAN is a broad-based, non-profit organization that works to coalesce, train, and organize communities in Durham across religious, racial, ethnic, class, and geographic lines for the public good. CAN is dedicated to building relationships across racial, social and religious lines, identifying common concerns, developing the skills of leaders inside member institutions, and acting together for the common good.
Durham Collaborative to End Family Homelessness [Map ID: Collab End Homelessness]	*Description retrieved from https://fmfnc.org/collaborative/.* In 2015, we formed the Durham Collaborative to End Family Homelessness to streamline our approach, stretch our community assets farther, and to soften the experience for families in the crisis of homelessness.

Durham Community Health Network [Map ID: Community Health Network]	*Description retrieved from leader interview and http://communityhealth.mc.duke.edu/clinical/?/DCHN.* The Durham Community Health Network (DCHN) is a community-based managed care program. DCHN is governed by a network of agencies and providers, who serve the Medicaid population, including: primary care clinics, local hospitals, and the Durham Departments of Social Services and Health. Administered by the Duke Division of Community Health, DCHN helps primary care practices improve the quality of care that Carolina Access patients receive by removing barriers to healthcare access, helping patients better understand their healthcare conditions and responsibilities, and sharing best practices.
Durham Connects [Map ID: Durham Connects]	*Description retrieved from leader interview and www.durhamconnects.org.* Durham Connects aims to increase child well-being by bridging the gap between parent needs and community resources. Durham Connects brings Families, Community Agencies, and Healthcare Providers together to give babies the best environment for growth. Durham Connects provides in-home nurse visits free of charge to all parents of newborns in Durham County, NC.
Durham County Gun Safety Team [Map ID: Gun Safety Team]	*Description retrieved from leader interview and http://www.dconc.gov/Home/ShowDocument?id=21753.* The Durham County Gun Safety Team works with the community at large, and specifically with families with children, to reduce death and injury related to firearms through broad-based and preventative strategies to promote a safe, violence-free environment for children.
Durham County System of Care [Map ID: System of Care]	*Description retrieved from leader interview and http://www.localcommunities.org/servlet/lc_procserv/dbpage=page&GID=01922001151313509458283621&PG=0192200115131350945832 2402.* The Durham System of Care works to develop and maintain an integrated, streamlined delivery system that is based on best practices, outcome, and accountability, while providing leadership for system level change and continuous quality improvement. System of Care is a continuum of effective, community-based services and supports for individuals, children, and families who have mental health

	issues and other life challenges. It is organized into a coordinated network and built on partnerships and collaboration.
Durham Crisis Collaborative [Map ID: Crisis Collaborative]	*Description retrieved from leader interview.* The Durham Crisis Collaborative brings together various components of the crisis system to efficiently and effectively deliver services. We serve all inividuals in Durham County who are having an acute mental health crisis and are in need of support.
Durham Farm and Food Network [Map ID: Farm and Food]	*Description retrieved from leader interview and https://durhamfarmandfoodnetwork.wordpress.com/dffn-structure/.* The Durham Farm and Food Network will use the whole systems approach to create partnerships, develop policy, educate, and advocate for improvements to the local food system to encourage a healthy community, environmental stewardship, and economic development.
Durham Homeless Services Advisory Committee [Map ID: Homeless Services Advisory]	*Description retrieved from leader interview and http://www.durhamopeningdoors.org/people/executive-team/.* The purpose of the Homeless Services Advisory Committee is to advise the Durham City Council and the Durham Board of County commissioners on the implementation of collaborative initiatives to prevent and end homelessness in Durham. The board includes representation from the faith community, corporate sector business, non-profit organizations and former homeless persons.
Durham Men's Health Council [Map ID: Men's Health]	*Description retrieved from https://menshealthcouncildurham.wordpress.com/* The Council is made up of men and women in Durham who are working to improve the health of Durham's men, particularly of black and Hispanic men.
Durham Public Schools - School Health Advisory Council [Map ID: School Health Advisory]	*Description retrieved from leader interview and https://www.dpsnc.net/site/default.aspx?PageType=3&DomainID=112&ModuleInstanceID=227&ViewID=047E6BE3-6D87-4130-8424-D8E4E9ED6C2A&RenderLoc=0&FlexDataID=217&PageID=261.* The Durham School Health Advisory Council (SHAC) is composed of a diverse group of Durham Public School stakeholders. The members of SHAC collaborate and coordinate resources to drive school health objectives, periodically review and suggest updates to the Wellness

	Policy, make recommendations to the Superintendent and the Board of Education regarding issues related to healthy students, and annually prepare all district, state, and federal reports required of SHACs.
Durham TRY (Together for Resilient Youth) [Map ID: Durham TRY]	*Description retrieved from leader interview and www.durhamtry.org.* Durham TRY [Together for Resilient Youth] works to prevent substance abuse among youth and adults by reducing community risk factors through advocacy, education, policy change, mobilization, and action.
Durham's Partnership for Children [Map ID: Partnership for Children]	*Description retrieved from leader interview and www.dpfc.net.* Founded in 1994, Durham's Partnership for Children works to mobilize and unify the Durham community so as to create and support innovative and successful collaborative approaches to serving the needs of young children birth to age 5 and their families.
Durham's Partnership for Seniors [Map ID: Partnership for Seniors]	*Description retrieved from leader interview and https://sites.google.com/site/durhamncseniors/website-builder* Durham's Partnership for Seniors is a coalition of individuals and organizations with expertise and interest in aging issues. Focused on improving the lives of older adults in Durham, it advocates for senior issues, promotes and facilitates partnerships and identifies opportunities that may improve the quality of life for older adults. We foster awareness of the broad implications of Durham's population of older adults, particularly how it relates to services such as public health, social services, transportation, businesses and other systems in Durham County.
East Durham Children's Initiative [Map ID: East Durham Children's Initiative]	*Description retrieved from leader interview and http://edci.org.* Founded in 2008, The East Durham Children's Initiative (EDCI) is committed to changing outcomes and expectations for children and families living in a 120-block area of East Durham. EDCI aims to reach this goal by providing a pipeline of high-quality services that starts with children at birth and continues with them through elementary, middle and high school. EDCI's pipeline of services includes early childhood interventions, parent and family support, afterschool and summer programs, literacy programs, health and nutrition services, arts programs, and community outreach.

Healing with CAARE Inc. [Map ID: CAARE]	*Description retrieved from leader interview and http://caare-inc.org.* Healing with CAARE, Inc. [Case management of AIDS and Addiction through Resources and Education] provides effective prevention and case management services to at-risk persons and their families in Durham by referring health and social resources that can alleviate isolation yet foster independence; to empower the population with preventative health education, counseling, and testing by establishing and maintaining networks and utilizing resources that address the health and social needs of the community ; and to provide decent housing that is affordable to low- to moderate-income people.
Health Ministry Network [Map ID: Health Ministry Network]	*Description retrieved from leader interview and http://www.durhamhealthministry.org/.* The Health Ministry Network works to improve the health of church congregations, strengthen community spirit among members to achieve a common goal, and strengthen relationships among churches and health groups in Durham County.
Healthy Durham 2020 [Map ID: Healthy Durham 2020]	*Description retrieved from https://www.facebook.com/pg/healthydurham2020/about/?ref=page_internal.* The mission of Healthy Durham 20/20 is to ensure sustained improvement in the health and quality of life of the entire Durham, North Carolina community, with the ultimate vision of establishing Durham as one of the healthiest counties in the nation.
Local Access to Coordinated Health Care [Map ID: LATCH]	*Description retrieved from leader interview and* https://sites.duke.edu/latch/about-us/ Local Access to Coordinated Healthcare (LATCH) is a program of the Population Health Management Office, Duke Health System. LATCH works to improve enrollees' health, improve their access to care, and increase their appropriate use of health services through a combination of bilingual outreach, care management, health education, service enhancement, and systems change.

NAMI - Durham [Map ID: NAMI]	*Description retrieved from leader interview and https://www.namidurham.org/.* NAMI Durham (National Alliance on Mental Illness) works to promote recovery and optimize the quality of life for people in the Durham area who are affected by mental illness. NAMI members are relatives and friends of people with mental illness, professional service providers, policy makers, people with psychiatric disabilities, and other concerned citizens.
Northgate Heart and Sole Mall Walkers Club [Map ID: Heart and Sole]	*Description retrieved from leader interview and https://www.northgatemall.com/about-northgate/affinity-clubs/mall-walkers/.* The Northgate Heart and Sole Mall Walkers Club aims to increase knowledge and awareness of community healthcare resources among residents of Durham County by hosting health and wellness speaks, while encouraging walking as physical exercise in an effort to reduce preventable health risks.
Partnership for a Healthy Durham [Map ID: Partnership Healthy Durham]	*Description retrieved from leader interview and www.healthydurham.org.* The Partnership for a Healthy Durham is a coalition of local organizations and community members with the goal of collaboratively improving the physical, mental, and social health and well-being of Durham's residents. The Partnership for a Healthy Durham has been housed at the Durham County Health Department since 2004.
Project Access of Durham County [Map ID: Project Access]	*Description retrieved from leader interview and www.projectaccessdurham.org.* Project Access of Durham County (PADC) links people without health insurance into a local network of clinics, laboratories, pharmacies and hospitals that donate their efforts to help those in need. PADC serves eligible low-income, uninsured Durham residents who have specialty medical care needs.
Project BUILD Intervention Team [Map ID: Project BUILD]	*Description retrieved from leader interview and* http://www.dconc.gov/government/departments-f-z/public-health/services/health-education/project-build-3022.

	Project BUILD is a multi-disciplinary gang prevention and intervention program that provides coordinated case management and services to youth and young adults between the ages of 14 and 21 who are at high risk of gang involvement. Project BUILD's street outreach workers work one-on-one with young people to model pro-social behavior, provide behavior coaching, support positive decision-making, encourage education and employment success, and support involvement in pro-social activities.
Safe Kids North Carolina- Durham Chapter [Map ID: SafeKids]	*Description retrieved from leader interview and http://durhamsafekids.org/.* Durham County Safe Kids was established in 1989 as a way to reach parents in Durham County to give them vital information related to the safety of their children. Out vision is to prevent childhood injuries through education. We believe kids should grow up safe, healthy and injury free.
Southwest Central Durham Quality of Life Project [Map ID: SW Central QOL]	*Description retrieved from leader interview and https://doinggood.duke.edu/programs/southwest-central-durham-quality-of-life-project/* The Southwest Central Durham Quality of Life Project involves residents of six neighborhoods and promotes, advocates, and provides training and technical support to residents, neighborhood organizations, and businesses to create strong, stable, and safe neighborhoods.
Transformation in 10 Health Task Force [Map ID: Transformation in 10]	*Description retrieved from leader interview and https://durhamnc.gov/3239/Health-Task-Force.* The Transformation in Ten Initiative is a data driven, community-led, collaborative effort to reduce poverty in Durham communities. The Goal of the initiative is to leverage resources to reduce poverty — neighborhood by neighborhood, year by year.

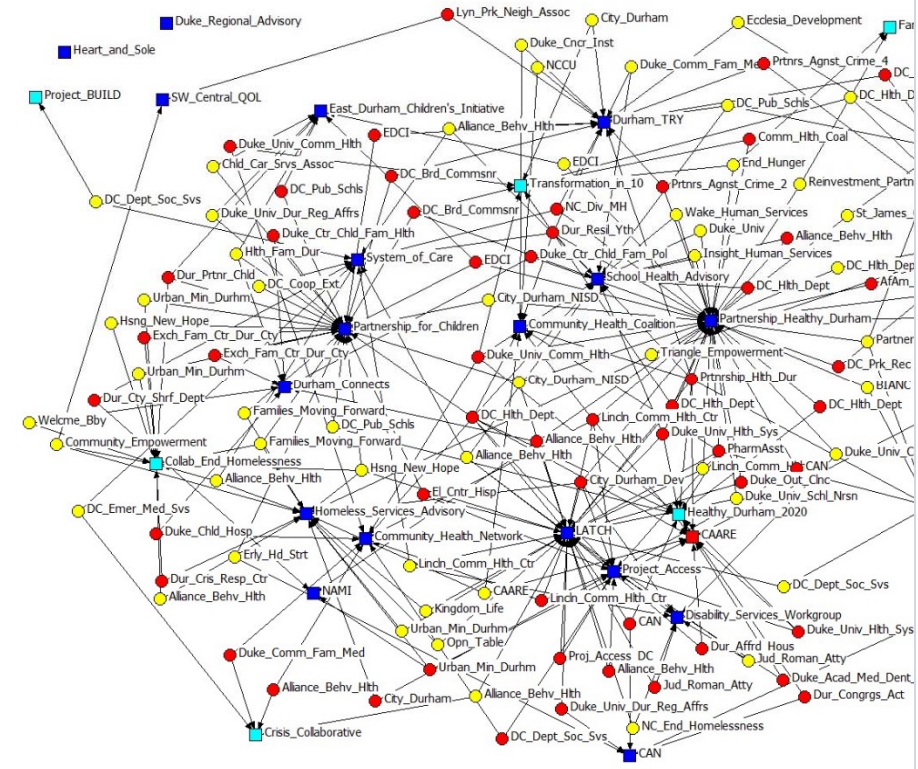
Appendix B: Legend of Map IDs	
Organization	**Map ID**
A Helping Hand	A_Help_Hnd
A Lotta Love	Lotta_Love
A Peace of Mind Counseling Services	Peace_Counseling
AARP NC- Triangle Region	AARP
Abundant Hope Christian Church	Abundant_Hope
Access to Care	Access_Care
Achieve Durham	Achieve_Durham
Action NC	Action_NC
Activate Good	Activate_Good
Active Routes to School	Active_Routes
Adult Care Home Community Advisory Committee	Adult_Care_Hme_Cmte
Adult Care Solutions, LLC	Adult_Care_Solu
African American Dance Ensemble	AfAm_Dance
Alcohol Beverage Commission Enforcement	Alchl_Bev_Comm
Alcohol Drug Council of NC	Alchl_Drg_Cncl_NC
Aldersgate UMC	Aldersgate_UMC
Alliance Behavioral Healthcare	Alliance_Behv_Hlth
Alliance for a Healthier Generation	Healthier_Generation
Alliance of Disability Advocates- Center for Independent Living	Cntr_Independent_Livin g
American Cancer Society	Amer_Cancr_Soc
American Heart Association	Amer_Hrt_Asso
AMIkids	AMIkids
Antioch Baptist	Antioch_Bptst
At His Feet Ministries	At_His_Feet
B&D Behavioral Health	B&D_Behavioral
BAART Programs	BAART
Barnes and Noble Booksellers	Barnes_Nbl
Bartlett Reserve	Bartlett_Reserve
Baynes Family Farm	Baynes_Farm
Beautiful Beginnings Child Care Center	Beau_Beg_Chl_Cre
Believers United for Progress	Believers_United
Beth El Synagogue	Beth_El
Blacknall Memorial Presbyterian Church	Blacknall_Memorial
Bohio Fine Art Photography	Bohio_Fine_Photo

Book Harvest- Bull City READS	Bull_City_READS
Brain Injury Association of North Carolina (BIANC)	BIANC
Bridges Pointe Foundation	Bridges_Pnte
Brown's Day Care Center	Browns_Day_Cre
Bryson Christian Montessori Schools	Bryson_Montessori
Bull City Fit	Bull_City_Fit
Bull City Forward	Bull_City_Forward
Bull City Stand Down	Bull_City_Stand_Down
Bull City YouthBuild	Bull_City_YouthBuild
Bullhaus	Bullhaus
Burch Ave Neighborhood Association	Burch_Ave_Nbhd_Assoc
Calvary UMC	Calvary_UMC
Camp Gladiator	Camp_Gladiator
Campbell University College of Pharmacy and Health Sciences	Camp_Unv_Pharm
Capella University	Capella_University
CareBelle Concierge	CareBelle_Concierge
Carol Woods	Carol_Wds_Rtmt_Cmty
Carolina Behavioral Care Pharmacy	Carolina_Behavioral_Pharmacy
Carolina Farm Stewardship Association	Car_Farm_Stwd_Asso
Carolina Outreach	Car_Outrch
CASA	CASA
Caswell County Emergency Services	Caswell_EMS
Caswell Family Medical Center	Caswell_Family_Medical
CATCH Program	CATCH
Catholic Charities	Cath_Char
Center for Child and Family Health (CCFH)	Duke_Ctr_Chld_Fam_Hlth
Center for Environmental Farming Systems	Cntr_Environmental_Farming
Center for Responsible Lending	Cntr_Responsible_Lending
Central Carolina Black Nurses Council, Inc.	Ctrl_Car_Blck_Nurs_Cncl
Central Pharmacy	Central_Pharmacy
Central Regional Hospital	Central_Regional_Hospital
Charles House	Charles_House
Chef Cordell Consulting	Chef_Cordell

Child Care Services Association	Chld_Car_Srvs_Assoc
Child Development Schools, Inc.	Chld_Dev_Schl
Children's Development Services Agency	Chldn_Dev_Srvs_Agcy
Christ the King Moravian	Christ_Moravian
Christian Assembly Church	Christian_Assembly
Church World Service	Church_World_Service
City Council	Cty_Cncl
City of Durham	City_Durham
City of Durham Department of Development	City_Durham_Dev
City of Durham Manager's Office	City_Mgr_Dur
City of Durham Neighborhood Improvement Services Department	City_Durham_NISD
City of Durham Office of Public Relations	City_Durham_Pub_Rel
City of Durham Transportation	City_Durham_Trans
CK Kroll & Associates, Inc.	CK_Kroll
Cole Mill Road Church of Christ	Cole_Mill_Church
Communities in Schools of Durham	Comm_Schls_Durham
Community Care of North Carolina	Community_Care
Community Empowerment Fund	Community_Empowerment
Community Food Strategies	Community_Food
Community Health Coalition, Inc.	Comm_Hlth_Coal
Community Member	Cmmnty Mmber
Community Purchasing Alliance	Community_Purchasing
Congregation at Duke University Chapel	Congregation_Duke_University
Covenant Community Partners	Covenant_Community
Criminal Justice Resource Center	Crim_Jus_Res_Ctr
Danville Regional Medical Center	Danville_Regional
Defining-Women	Defining_Women
Dementia Inclusive Durham	Dementia_Inclusive
Dignified Living NC	Dignified_Living
Disability Rights North Carolina	Disability_Rights_NC
District 3 & Lyon Park	District_3_Lyon
Downtown Durham Inc.	Dwntn_Dur_Inc
Dress for Success	Dress_Sucess
Duke and Durham Veterans Healthcare	Duke_Dur_Vets_Hlth
Duke Cancer Institute	Duke_Cncr_Inst
Duke Center for Child and Family Policy	Duke_Ctr_Chld_Fam_Pol

Duke Children's Hospital	Duke_Chld_Hosp
Duke Community and Family Medicine	Duke_Comm_Fam_Med
Duke Divinity	Duke_Divin
Duke Family Medicine Center	Duke_Fam_Med
Duke Geriatric Workforce Enhancement Program	Geriatric_Workforce
Duke Global Health Institute	Duke_Glob_Hlth_Inst
Duke Heart Center Community Outreach and Education Program	Duke_Hrt_Ctr_Comm_Out_Progr
Duke HomeCare and Hospice	Duke_Home_Hospic
Duke Human Rights Center at the Franklin Humanities Institute Pauli Murray Project	Human_Rights_Pauli_Murray
Duke Memorial United Methodist Church	Duke_UMC
Duke Outpatient Clinic	Duke_High_Rsk_OB
Duke Outpatient Psychiatry (Duke Univ. Hospital)	Duke_Out_Psctry
Duke Police	Duke_Police
Duke Raleigh Hospital	Duke_Raleigh_Hospital
Duke Raleigh Hospital Emergency Department	Duke_Raleigh_ED
Duke Regional Hospital	Duke_Regional
Duke Translational Medicine Institute	Duke_Trans_Med_Inst
Duke Trauma	Duke_Trma
Duke University Health System	Duke_Univ_Hlth_Sys
Duke University Health System Duke Primary Care	Duke_Peds
Duke University Health System Duke Univeristy Hospital	Duke_Univ_Hosp
Duke University Hospital Emergency Department	Duke_Univ_Hosp_ER
Duke University Hospital Pharmacy	Duke_Univ_Hosp_Pharm
Duke University Medical Center Division of Community Health	Duke_Univ_Comm_Hlth
Duke University Office of Durham and Regional Affairs	Duke_Univ_Dur_Reg_Affrs
Duke University School of Medicine Department of Surgery	Duke_Univ
Duke University School of Nursing	Duke_Univ_Schl_Nrsn
Duke's Health Center	Chlnd_Hlth_Ctr_Ped
Durham Academy	Duke_Acad
Durham Academy of Medicine, Dentistry and Pharmacy	Duke_Acad_Med_Dent_Pharm
Durham Affordable Housing	Dur_Affrd_Hous
Durham Alumni Chapter of Zeta Phi Beta Sorority	Zeta_Phi_Beta
Durham Arts Council	Arts_Council
Durham Bike CoOp	Dur_Bike

Durham Bulls	Durham_Bulls
Durham Center for Senior Life	Dur_Ctr_Snr_Lf
Durham Chapter of the Links, Inc.	Links
Durham Children's Data Center	Children's_Data_Center
Durham City Council	Dur_Cit_Cncl
Durham Community Land Trustees	Community_Land_Trustees
Durham Community Media	Community_Media
Durham Congregations in Action	Dur_Congrgs_Act
Durham Congregations, Associations, and Neighborhoods	CAN
Durham Connects	Dur_Connct
Durham Co-op Market	Co-op_Market
Durham County ACCESS	Dur_Accss
Durham County Board of Commissioners	DC_Brd_Commsnr
Durham County Cooperative Extension	DC_Coop_Ext
Durham County Department of Public Health	DC_Hlth_Dept
Durham County Department of Public Relations	DC_Pub_Rel
Durham County Department of Social Services	DC_Dept_Soc_Svs
Durham County District Attorney's Office	DC_Dist_Att
Durham County Emergency Medical Services	DC_Emer_Med_Svs
Durham County Gang Reduction Strategy	Dur_Gng_Red_Strat
Durham County Government	DC_Govt
Durham County Library	DC_Pub_Lib
Durham County Manager's Office	DC_Mgrs_Off
Durham County Parks and Recreation	DC_Prk_Rec
Durham County Public Defender	Durham_Public_Defender
Durham County Public School Board	DC_Pub_Schls_Brd
Durham County Public Schools	DC_Pub_Schls
Durham County Sheriff's Department	Dur_Cty_Shrf_Dept
Durham County Vocational Rehabilitation	DurhamCnty_Vocational_Rehab
Durham Crisis Intervention	Crisis_Intervention
Durham Crisis Response Center	Dur_Cris_Resp_Ctr
Durham Department of Social Services, Adult Services, Home Center Care	Adult_Svs_Dept_Soc_Svs
Durham Drug Treatment Court	Drug_Treatment_Court
Durham Early Head Start	Erly_Hd_Strt
Durham Economic Resource Center	Dur_Econ_Res_Ctr
Durham Farmers' Market	Dur_Farm_Mrkt

Durham Friends Meeting	Friends_Meeting
Durham Head Start	Oprtn_Brkthr_Hdstrt
Durham Health Innovations	Dur_Hlth_Innv
Durham Housing Authority	Dur_Hsn_Aut
	Literacy_Center
Durham Literacy Center	
Durham Mayor	Dur_Mayr
Durham Ministers in Prayer	Ministers_in_Prayer
Durham Open Spaces and Trails	Open_Spaces
Durham Opening Doors	Opening_Doors
Durham Partnership for Children	Dur_Prtnr_Chld
Durham Partnership for Seniors	Partnership_Seniors
Durham Pediatrics	Dur_Peds
Durham Police Department	Dur_PD
Durham Presbyterian Church	Presbyterian_Church
Durham Recovery Response Center	Recovery_Response_Center
Durham Regional Finance Center	Regional_Finance_Center
Durham Regional Hospital	Dur_Rgnl_Hosp
Durham Technical Community College	Dur_Tech_CC
Durham Teen Center	Teen_Center

Durham Teen Court	Teen_Court
Durham Telecare Assertive Community Treatment Team	Telecare
Durham Together for Resilient Youth	Dur_Resil_Yth
Durham VA Medical Center	Dur_VA_Med_Ctr
Durham YMCA	Dur_YMCA
DurhamCares	DurhamCares
Durham-Orange County Medical Society	Dur_Orng_Cty_Med_Scty
East Durham Children's Initiative	EDCI
Easter Seals	Estr_Seals
Ebenezer Missionary Baptist Church	Ebnzr_Miss_Bap_Chrc
Ecclesia Community Development Corporation	Ecclesia_Development
El Centro Hispano	El_Cntr_Hisp
El Futuro	El Futuro
Elna B. Spaulding Conflict Resolution Center	Spaulding_Conflict
EmergeOrtho	EmergeOrtho
Emmaus Way	Emm_Way
End Hunger Durham	End_Hunger
End Poverty Durham	End_Pov_Dur
Enlaces	Enlaces
Eno River Unitarian Univeralist Fellowship	Eno_Unit_Fllwshp
Epworth UMC	Epworth_UMC
Exchange Family Center of Durham	Exch_Fam_Ctr_Dur_Cty
Faith Assembly Christian Center	Fth_Assmbly_Ctr
Faith Connections on Mental Illness	Faith_Connections
Faith, Hope, and Justice Ministries	Faith_Hope_Justice
Families Moving Forward	Families_Moving_Forward
Family and Youth Services	Fam_Yth_Svs
Family Fare BP	Fam_Fare_BP
Family Legacy Mental Health	Family_Legacy
Family Medical Associates	Fam_Med_Assoc
Family Preservation Services of North Carolina	Family_Preservation_NC
Family Resource Center of Raleigh	Raleigh_Family_Resource
Family Resource Center South Atlantic (FRCSA)	FRCSA
Farmer Foodshare	Farm_Fdshr
FedEX	FedEX
FHI 360	FHI_360

Fire Department	Fire_Dept
First Calvary Baptist Church	First_Calv_Bapt_Chrch
First Chronicles Community Church	First_Chronicles
First In Families in NC	First_Fam_NC
First Presbyterian Church	First_Preb_Church
FPG Child Development Institute	FPG_Chld_Dev_Inst
Franklin County DSS	Franklin_DSS
Frederick Edgerton Foundation	Edgerton_Foundation
Freedom House Recovery Center in Durham	Frdm_Hse
Fuqua on Board	Fuqua_on_Board
Go Triangle	Go_Triangle
Golden Horizons Adult Day Care	Golden_Horizons
Governor's Gang Task Force	Gang_Task_Force
Grand Chapter Order of Eastern Star NC	Eastern Star_NC
Grant Street Community	Grant_Street
Granville Emergency Medical Services	Granville_EMS
Granville Health System	Granville_Health
Greater Durham Chamber of Commerce	Grtr_Dur_Chmbr_Com m
Greater Love Worship Center	Greater_Love
Greater Outreach Services	Greater_Outreach
Greater Triangle Representative Payee Services, Inc.	Payee_Services
Greater Works Outreach Ministry	Greater_Works_Ministr y
Greystone Baptist Church	Greystone_Baptist
Guiding Lights	Guiding_Lights
Gurley's Pharmacy	Gurley_Pharmacy
Healing Circles	Healing_Circles
Healing with CAARE, Inc	CAARE
Health Care for All NC	Hlthcr_All_Nc
Healthy Families Durham	Hlth_Fam_Dur
Hendrick Auto	Hendrick_Auto
Holton Career & Resource Center	Holt_Creer_Res_Ctr
Holy Cross Catholic	Holy_Crss_Cath_Chrch
Holy Infant Catholic Church	Holy_Infnt_Cath_Chrch
Hope Valley Baptist Church	Hope_Valley_Baptist
Housing for New Hope	Hsng_New_Hope
H-PACT	HPACT
Iglesia Emanuel	Iglesia_Emanuel

Iglesia Episcopal El Buen Pastor De Durham	Iglesia_El_Buen
Ignite Wellness Chiropractic Center	Ignite_Wellness
Immaculate Conception Catholic Church	Imm_Concep_Cath_Chrch
Independent Adoption Center	Ind_Adoption
Independent Living Resources	Ind_Living
Indigo Consortium	Indigo
Insight Human Services	Insight_Human_Services
Institute for Family Caregiving	Inst_Family_Caregiving
Institute of Art Therapy	Inst_Art_Therapy
Institute of Minority Economic Development	Inst_Minority_Economic
Interdenominational Ministerial Alliance of Durham and Vicinity	Interd_Allnc_Dur_Vicin
Inter-Faith Food Shuttle	Inter_Fth_Fd_Shtl
InterNeighborhood Council of Durham	InterNeighborhood_Council
James E Shepard Sertoma Club	Srtma_Clb_Intl
James Scott Farrin Law Firm	James_Scott_Farrin
JFK Towers	JFK_Towers
Judea Reform Congregation	Judea_Rfrm_Cong
Judith Romanowski Attorney, PLLC	Jud_Roman_Atty
Just A Clean House	Jst_Cln_Hse
Keeping Children Safe_Touchpoints Collaborative	Touchpoints
Kennedy Care	Kennedy_Care
Kidznotes	KidZNotes
Kingdom Life Church International	Kingdom_Life
LATCH	LATCH
Latinos In The Deep South	Latinos_Deep_South
Legal Aid NC	Lgl_Aid_NC
Lenscrafters	Lenscrafters
LGBTQ Center of Durham	LGBTQ_Center
Life Flight	Lif_Flght
LIFE Skills Foundation	LIFE_Skills
Lincoln Community Health Center	Lincln_Comm_Hlth_Ctr
Local Inter-agency Coordinating Council	Lcl_IterAg_Coord_Cncl
Love and Respect	Love_Rspct
Lyle Street Community Center	Lyle_Community_Cntr

Lyon Park Neighborhood Association	Lyn_Prk_Neigh_Assoc
Main Street Pharmacy	Mn_St_Pharm
Manning, Fulton and Skinner	Manning_Fulton_Skinner
Maria Parham Health	Maria_Parham_Health
Maternal Fetal Medicine	Matrnl_Fetl_Med
Max's Place Family Care Home	Max's_Place
McMannen UMC	McMannen_UMC
MDC	MDC
Meals on Wheels of Durham Inc.	Mls_Whls_Dur
Measurement Inc.	Measurment_Inc
MedAccess Urgent Care	MedAcess
Medicine Pediatrics	Med_Peds
Men of Vision	Men_of_Vision
Monument of Faith	Monm_Faith
Morehead Avenue Baptist Church	Morehead_Baptist
Morehead Hills Neighborhood Association	Mrehd_Hills_Neigh_Assoc
Moss + Ross	Moss_Ross
Mount Level Missionary Baptist Church	Mt_Lvl_Miss_Bapt_Chrch
Mount Olive AME Zion Church	Mount_Olive
Mt. Bethel Presbyterian Church	Mt.Bethel_Presebyterian
Mt. Bethel UMC	Mt.Bethel_UMC
Mt. Sylvan UMC	Mt.Sylvan_UMC
Museum of Life and Science	Life_and_Science
NAMI	NAMI
Nationwide Insurance	Ntnwd_Insur
NC Department of Health and Human Services	NC_Dept_Hlth_HS
NC Division of Mental Health	NC_Div_MH
NC Division of Public Health	NC_Div_Pub_Hlth
NC Families United	NC_Families_United
NC Injury Prevention Task Force	NC_Div_Pub_Hlth_Inj_Prvnt
NC MedAssist	NC_MedAssist
NC Office of Minority Health and Health Disparities	NC_Minority_Health
NC Partnership for Children	NC_Partnership_for_Children

NC Senior Tar Heel Legislature	NC_Tar_Heel
NC State University	NC_State
Nehemiah Christian Center	Neh_Chrstn_Ctr
New Creation United Methodist Church	Crtn_Untd_Meth_Chrch
New Life Church/ Church Bible College	New_Life_Church
North Carolina Art Therapy Center	NC_Art_Therapy
North Carolina Baptist Aging Ministry	NC_Baptist_Aging
North Carolina Central University - Department of Public Health	NCCU
North Carolina Coalition to End Homelessness	NC_End_Homelessness
North Carolina Cooperative Extension	NC_Coop_Ext
North Carolina Department of Public Instruction	NC_Public_Instruction
North Carolina Department of Public Safety	NC_Dept_Crm_Cntrl_Dpty_Drctr
North Carolina Health and Human Services - Vocational Rehabilitation Services	NC_Div_Voc_Rehab
North Carolina Housing Authority	NC_Housing_Auhtority
North Carolina Office of Emergency Medical Services	NC_EMS
North Carolina Preventing Underage Drinking	NC_Preventing_Underage
North Carolina Railroad Company	NC_Railroad
North Carolina Specialty Hospital	NC_Spclty_Hosp
North Carolina State Legislator	NC_Legislator
North Carolinians Against Gun Violence	Nrth_Crlns_Agnst_Gn_Viol
Northeast Central Durham Leadership Council	NE_Durham_Leadership
Northgate Mall	Nrthgte_Mll
Nurse Care NC	NurseCare_NC
Office of Senator Richard Burr	Senator_Burr
Office of Senator Thom Tillis	Senator_Tillis
Old North Durham Neighborhood	Old_Nrth_Dur_Neigh
Old North State Medical Society	Old_Nrth_St_Med_Scty
Oldham Towers Resident Council	Oldham_Towers
Omega Psi Phi Fraternity	Omega_Psi_Phi
Omni Visions	Omni Visions
On Pulse	On_Pulse
Open Table Ministries	Opn_Table
Operation Breakthrough	Oprtn_Brkthr
Our Community Green	Community_Green
Parkwood Fire Department	Prkwd_Fire_Dept

Partners Against Crime District 2	Prtnrs_Agnst_Crime_2
Partners Against Crime District 3	Prtnrs_Agnst_Crime_3
Partners Against Crime District 4	Prtnrs_Agnst_Crime_4
Partners for Impact	Partners_for_Impacts
Partners For Youth Opportunity	Partners_for_Youth
Partnership for a Drug Free North Carolina	Prtnrshp_Drg_Free_NC
Partnership for a Healthy Durham	Prtnrship_Hlth_Dur
Peacehaven Community Farm	Peacehaven_Farm
PEACH Durham	PEACH
People's Alliance	Ppl_Allnc
Person County Emergency Medical Services	Person_EMS
Person Memorial Hospital	Person_Memorial
Pettigrew Rehabilitation Center	Pettigrew_Rehab
Phi Beta Sigma Fraternity	Phi_Beta_Sigma
Pi Chapter of Chi Eta Phi Sorority - Nursing Sorority	Chi_Eta_Phi
Pilgrim United Church of Christ	Plgrm_Untd_Chrch
Planned Parenthood	Plnd_Prnthd
Playworks Durham	Playwrks_Dur
Programs for All Inclusive Care for the Elderly	Inclusive_Care_Elderly
Project Access of Durham County	Proj_Access_DC
Proud Program	Proud_Program
Psychiatry and Behavioral Sciences	Psytry_Behv_Sci
Psychotherapeutic Community Services Association (PCSA)	PCSA
Q Shack of Raleigh	Q_Shack
Reality Ministries	Reality_Ministries
Rebound	Rebound
ReCity Durham	ReCity
Recovery Innovations Durham Wellness City	Rcvry_Innov_Dur_Wllns_City
Refuge Home Church	Refuge_Home
Regional Pediatric Associates	Rgnl_Ped_Assoc
Reimagining Group Spirituality	Reimagining_Spirituality
Reinvestment Partners	Reinvestment_Partners
Religious Coalition for a Nonviolent Durham	Relgs_Coal_Nviol_Dur
Research Triangle Institute	Rsch_Trngl_Inst
Resurrection UMC	Resurrection_UMC
Robeson County Emergency Medical Services	Robeson_EMS
Safe Kids Durham County	Sf_Kids_Dur_Cty

Samaritan Health Center	Samrtn_Hlth_Ctr
SAMHSA	SAMHSA
Scarborough Nursery School	Scarbrough_School
Scrap Exchange	Scrap_Exchange
Sears Optical, One Sight Program	Sears_Optical
Self-Help Credit Union	Self_Help_Credit
Senior CommUnity Care of North Carolina- PACE program	Senior_Community_PACE
Senior Health Support of the Triangle	Senior_Health_Support
Senior PharmAssist	PharmAsst
Sexual Health Initiatives for Teens	Sexual_Health_Teens
Shepherd's House UMC	Sheperd's_UMC
Signature HealthCARE of Chapel Hill	Signature_HealthCARE
Social Security Administration	Social_Security
Southeastern Health	Southeastern_Health
Southern Baptist Church Alliance	Southern_Baptist_Alliance
Southside Church of Christ	Southside_Chrch_Chrst
Spitfire Strategies	Spitfire_Strategies
St. James Full Gospel Baptist Church	St_James_Gos_Chrch
St. Joseph African Methodist Episcopal Church	St.Joseph_African
St. Philip's Episcopal Church	St.Philip_Episcopal
State Farm Insurance	State_Farm
StepUp Durham	StepUp
Structured Family Interventions, LLC	Structured_Interventions
Summit Church	Summit_Church
Sunrise Clinical Associates	Sunrise_Clinical
Sunrise Recovery Resource Center	Sunrise_Recovery
Sutton Station Internal Medicine	Sttn_Statn_Int_Med
Target Optical South Square, One Sight Program	Target_Optical
Teer House	Teer_House
Temple Baptist Church	Temple_Baptist
The Arc of NC	Arc_NC
The ARC of the Triangle	Arc_Triangle
The Aya Center	Aya_Center
The Children's Room Family Childcare	Chldns_Rm_Daycr
The Duke Health Disparities Consortium (DHDC)	Duke_Hlth_Ineq_Prog
The Forest at Duke	Forest_Duke

The Forest Foundation	Forest_Foundation
The Lux Blog	Lux_Blog
The Mentor Network	Mentor_Network
The Newman Institute For Skillbuilding	Newman_Institute
The River Church	River_Church
The Salvation Army	Salv_Army
The State of North Carolina Department of Commerce Division of Employment Security	NC_ESC
Therapeutic Alternatives	Therapeutic_Alternatives
Thomas Mentor Leadership Academy	Thomas_Mentor
Threshold Clubhouse	Threshold
Thrills from the Grill	Thrills_Grill
Total Fitness Studio	Total_Fitness
Touchpoints Training Team	Touchpoints_Training_Team
Transitions Lifecare	Transitions_Lifecare
Triangle Community Foundation	Triangle_Community_Foundation
Triangle Empowerment Center	Triangle_Empowerment
Triangle Family Practice	Triangle_Fam_Prac
Triangle Family Services	Triangle_Family_Services
Triangle J AAA	Triangle_J_Aging
Triangle Residential Options For Substance Abusers, Inc.	Triangle_Residential
Trinity Avenue Presbyterian Church	Trinity_Avenue_Presbyterian
TROSA	TROSA
Turning Point Family CARE	Turning_Point
Tuscaloosa Lakewood Neighborhood Association	Tusca_Lake_Nbrhd
Tyson Communications	Tyson
UNC (UNC School of Medicine)	UNC_Schl_Med
UNC Rex Hospital System	UNC_Rex
UNC(Center for AIDS Research)	UNC_CFAR
Union Baptist Church	Union_Bpt_Chrch
United Way of the Greater Triangle	United_Way_Tri
University of North Carolina	UNC
University of North Carolina Health Care	UNC_Health_Care
University of North Carolina School of Public Health	UNC_Schl_Pub_Hlth
Urban Ministries of Durham	Urban_Min_Durhm

Ushers Union of Durham	Ushers_Union
Vance County Cooperative Extension	Vance_Coop_Extension
Vance County Emergency Medical Services	Vance_EMS
Village of Wisdom	Village_Wisdom
Vintage Church Durham	Vintage_Church
Volunteers of America	Vol_America
Wake County Human Services	Wake_Human_Services
Watts Hospital-Hillandale Neighborhood Association	Watts_Hsptl_Nbrhd_Assoc
Watts Street Baptist Church	Watts_St_Bap_Chrch
Welcome Baby	Welcme_Bby
Westminster Presbyterian Church	Westmnstr_Presb_Chrch
Wheels4Hope	Wheels4Hope
White Rock Baptist Church	White_Rock_Baptist
Woodcroft Women's Club	Woodcroft_Womens_Club
World Overcomers	World_Overcomers
Yates Baptist Church	Yates_Baptist
Youth Extensions, Inc.	Youth_Extentions
Youth Villages	Youth_Villages